



# FCWC

Fisheries Committee for  
the West Central Gulf of Guinea



## THREE-YEAR PROGRAMME 2018-2020



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# ACRONYMS AND ABBREVIATIONS

<b>WB</b>	World Bank
<b>ACC</b>	Advisory and Coordination Committee
<b>ECOWAS</b>	Economic Community of West African States
<b>CM</b>	Conference of Ministers
<b>RFC</b>	Regional Fisheries Commission
<b>FCWC</b>	Fisheries Committee for the West Central Gulf of Guinea
<b>SRFC</b>	Sub-Regional Fisheries Commission
<b>FAO</b>	United Nations Food and Agriculture Organization
<b>WATF</b>	West African Task Force
<b>IUU</b>	Illegal, unregulated and unreported fishing
<b>JICA</b>	Japan International Cooperation Agency
<b>NORAD</b>	Norwegian Agency for Development Cooperation
<b>RFO</b>	Regional fisheries organization
<b>PESCAO</b>	Improved Regional Fisheries Governance in West Africa
<b>WARP</b>	West African Regional Fisheries Project
<b>TFP</b>	Technical and financial partner
<b>MCS</b>	Monitoring, Control and Surveillance
<b>AU</b>	African Union
<b>EU</b>	European Union
<b>USAID</b>	United States Agency for International Development

## 1. BACKGROUND

Six littoral States of Gulf of Guinea - the Republic of Benin, Republic of Côte d'Ivoire, Republic of Ghana, Republic of Liberia, the Federal republic of Nigeria and Togolese Republic – have decided to equip themselves with a sub-regional instrument of fisheries development. That is how the convention establishing the Fisheries Committee for the West Central Gulf of Guinea (FCWC) was signed on 7 November 2007 in Cotonou, Benin.

The main purpose of the FCWC is to promote cooperation among the Contracting parties with a view of ensuring conservation and optimum utilization of the living marine resources and encouraging sustainable development of fisheries (institutional instruments, article 5, paragraph 1).

To achieve that goal, the FCWC developed in 2018 a strategic plan, validated by the Conference of Ministers and including a 2012-2020 action Plan so as to regulate its initiatives in conformity with its mandate.

The strategic Plan is implemented through three-year programmes, the first of which (2012-2014) was carried out till the end of 2017. Based on the progress achieved with this Programme carried out exceptionally over a period longer than expected, the present second three-year Programme (2018-2020) has been developed to continue the implementation of the FCWC strategic Plan.

The key elements of the FCWC strategic Plan including the logical framework are recalled and the planned activities with indicative budget over the reporting period are presented.

## 2. THE ELEMENTS OF THE 2011-2020 STRATEGIC PLAN

### 2.1 Major challenges in the sub-region

The major challenges over fisheries in the sub-region can be summarized as follows:

- ✓ High pressure on the fisheries resources and fishing overcapacity (at the industrial and artisanal levels);
- ✓ High impact of illegal, unreported and unregulated (IUU) fishing with a lack of national monitoring, control and surveillance (MCS) systems of fisheries;
- ✓ Absence of management and top-down decision-making (low engagement of actors);
- ✓ Very limited scientific knowledge on resources, inter-connectivity of ecosystems and negative impacts of climate change;
- ✓ Lack of technical and scientific capacities in terms of management;
- ✓ Difficulties to meet the globalization and the technological changes requirements.

### 2.2 FCWC Mission

***The FCWC Mission as set forth in the 2018 – 2020 Strategic Plan is: “To encourage cooperation among Members States and support them in achieving sustainable fisheries and the highest levels of social-economic benefits from the sector in harmony with the environment, and in conformity with international standards”.***

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### 2.3 FCWC Vision

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*The Vision is: “To work for an effective, vibrant, inclusive and participative organization for sustainable development of fisheries in the West Central Gulf of Guinea”.*

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### 2.4 FCWC Mandate

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The FCWC mandate, specified in the Committee Convention (article 5, paragraph 2), is broad and consisted of the following:

- ✓ Provide a forum for discussion on all issues related to fisheries;
- ✓ Improve the livelihoods of fishermen and processors of fishery products, including by developing appropriate measure to deal migrant fishermen;
- ✓ Harmonize fishing laws and regulations between the Contracting parties;
- ✓ Strengthen cooperation based on relationship with countries fishing on the high seas ;
- ✓ Strengthen sub-regional cooperation for monitoring, control, surveillance and law enforcement, including the progressive development of common procedures ;
- ✓ Promote the building of research capacities on fisheries;
- ✓ Promote the development of standards for the collection, exchange and publication of fisheries data;
- ✓ Develop and promote common policies and strategies, as appropriate, in the sub-region for the views of the sub-region in international meetings; and
- ✓ Promote sub-regional cooperation in marketing and trade in fish and fish products.

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### 2.5 FCWC Objectives

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The **specific objectives** of FCWC can be stated as follows:

1. Improve fisheries policies and governance through institutional provisions;
2. Conserve and use sustainably fishery resources;
3. Improve artisanal fisheries and the livelihoods of fishing communities;
4. Fight against IUU fishing through MCS;
5. Strengthen fisheries research and related disciplines;
6. Ensure excellence in the FCWC management.

### 3. IMPLEMENTATION LEVEL OF THE FIRST THREE-YEAR PROGRAMME (2011-2014)

The implementation of the first three-year Programme which was planned over the period 2011-2014 has extended until the end of 2017 due to the lack of adequate human and financial resources for its implementation.

In particular, it is the following **strategic focuses: 2** (Conservation and responsible use of fisheries), **3** (Improving the management of artisanal fisheries and the livelihoods of fishers and operators), **4** (MCS and fight against IUU fishing) and **6** (Excellence in management) which deal with the essential of activities that led to concrete outputs. These include activities for (i) development and implementation of adequate management frameworks ; (ii) strengthening the capacity of small-scale fishers of the member states and other operators; (iii) Strengthening the national capacities for an effective, efficient and sustainable fisheries MCS system and putting in place effective regional cooperation mechanisms in MCS; (iv) and ensuring the effective implementation of the committee work.

Many activities related to policies, governance and institutional provisions improvement (**strategic focus 1**) are now underway.

The fishery research and the research in the related disciplines (**strategic focus 5**) and the commitment of civil society actors are the interventions areas that have made less progress due to the lack of real partners. But the active discussions with some of the partners such as the Japanese Cooperation (JICA) and the regional project in West Africa (WARP) implemented by the World Bank will conclude shortly with the implementation of appropriate activities.

Therefore, **the priorities** of the second three-year Programme (2018 - 2020), will be (i) **the effective start-up of research activities**; (ii) **the implementation of recommendations of regional fisheries plan** under development with the support of African Union (AU); (iii) **The identification and the commitment of civil society organizations**. At the same time, the achievements in terms of fisheries MCS will be strengthened through the continuation of the WATF activities (second phase of Intelligence and support to fisheries MCS Project), **the establishment of a VMS regional centre and patrols** with the support of the Programme for the Improvement of regional governance in fisheries sector in West Africa (PESCAO) and **expansion of the technical staff of the FCWC Secretariat**.

### 4. LOGICAL FRAMEWORK OF THE 2011-2020 STRATEGIC PLAN

As with the first three-year Programme, the proposed actions are mostly from the FCWC Strategic Plan and therefore, concern each of the six (06) strategic focuses selected. As the second three-year programme covers the remaining period of the strategic Plan, all planned actions which are not implemented or partially carried out during the first three-year Programme will be taken into account.

## Reminder of the Logical Framework for the (2011 – 2020) FCWC Strategic Plan.

Strategic focuses	Activities	Monitoring indicators	Expected results by 2020	Institutions in charge	Sources of verification
<p><b>Objective:</b> Rebuild and maintain robust fisheries resources through policy reforms, cooperative planning of regulations, good governance and improved institutions</p> <p><b>Strategic focus 1 :</b> Improved policy, governance and institutional arrangements</p>	Train fisheries managers on the formulation of sustainable fisheries management policies and strategies	Training report	<p>Policy reforms and cooperative regulatory planning are undertaken.</p> <p>Good governance is promoted with improved institutions</p>	Member States / FCWC	Archives of the FCWC
	Train fisheries managers on the evaluation of sustainable fisheries management policies and strategies	Training report		Member States / FCWC	Archives of the FCWC
	Train fishery managers in results-based management	Training report		Member States / FCWC	Archives of the FCWC
	Develop a regional guideline for the formulation of sustainable fisheries management policies and strategies	Guideline document available and applied		Member States / FCWC	Archives of the FCWC
	Develop a regional policy document for shared resource management	Regional policy document available		Member States / FCWC / AU support	Archives of the FCWC
	Promote co-management as an agreed approach to sustainable fisheries management in the subregion	Operation of the management committees		Member States	Activity report of the member States
	Experiment with quota management (right of access to the resources)	Establishment of access rights to the resource		Member States / FCWC	Archives of the member States
	Develop and sign a regional convention for shared resource management	Signed Agreement		FCWC	Archives of the FCWC
	Assist member States sign and ratify international conventions on fisheries	Ratified Conventions		Member States / FCWC	Archives of the member States
	Provide support for the review and updating of fisheries legislation and regulations in member countries	Enacted Acts and Re-vised Regulations		Member States	Archives of the member States
	Train fishery managers in negotiation techniques for fisheries partnership agreements	Training report		Member States / FCWC	Archives of the FCWC
	Provide assistance to Member States to evaluate fisheries partnership agreements	Evaluation report		Member States / FCWC	Archives of the FCWC

Strategic focuses	Activities	Monitoring indicators	Expected results by 2020	Institutions in charge	Sources of verification
	Assist Member States implement national-level institutional consultation plat-forms for fisheries management	Functional multi-stakeholder committees		FCWC/ Member States	Texts governing the establishment
	Develop a regional policy framework for fisheries governance	Policy document available		FCWC	Archives of the FCWC
	Strengthen the capacity (training) of fisheries managers on participatory techniques of all stakeholders in participatory fisheries management (access to in-formation, sharing of information, education, etc.)	Training reports available		FCWC/ Member States	Archives of the FCWC
	Develop projects for demonstration of the fisheries co-management strategy; validate and disseminate results, lessons and good practices	6 States implement fisheries co-management projects		FCWC/ Member States	Activity report of the member States / FCWC
	Develop mechanisms that ensure the participation of all stakeholders in the development, implementation, evaluation of fisheries policies, projects, programs, legislation and regulations	Guides developed and disseminated		FCWC/ Member States	Archives of the FCWC and member States
<b>Objective</b> : Develop and implement appropriate management frameworks that ensure intra-regional and international trade of fish and fish products, and that the maximum economic and social benefits is earned from these activities					
<b>Strategic focus 2</b> : Conservation and responsible use of fisheries resources	Develop Marine Protected Areas (MPAs) in all countries	6 States set up the MPAs	Fishery resources are sustainably exploited ; intra-regional and international trade in fish and fish products has grown, and the maximum economic and social benefits are derived from the fisheries sector	FCWC/ Member States	Activity report of member States / FCWC
	Develop a fish habitat protection strategy	A strategy is available at the States level		FCWC/ Member States	Archives of the FCWC
	Assess the implementation of fisheries laws and regulations. learn from good practices and disseminate them in the subregion	Evaluation report available		FCWC	Archives of the FCWC
	Establish a binding mechanism for the enforcement of laws and regulations	An alert and follow-up committee created and functional		FCWC/ Member States	Archives of the FCWC
	Assist member countries implement port States measures	Follow-up reports are available		Member States	Archives of the FCWC



Strategic focuses	Activities	Monitoring indicators	Expected results by 2020	Institutions in charge	Sources of verification
	Assess the implementation at the regional level of port State measures	Evaluation report available		FCWC	Archives of the FCWC
	Assist Member States to establish fishing registers	A national register exists		Member States	FCWC activity report
	Set up sub-regional fishing registers	A national register exists		FCWC	FCWC activity report
	Set up mechanisms for implementing the quota management policy (logbook)	Regulatory texts exist		Member States	Archives of the member States
	Support States to establish a fisheries information system	A system of information on the sector exists		Member States	Archives of the member States
	To have at subregional level a fisheries information system	A regional information system exists		FCWC	FCWC activity report
	Compile and disseminate relevant trade information to member countries	Reports regularly published		FCWC	Archives of the FCWC
	Support member countries with contemporary information on intra-regional trade conditions	A report is regularly published		FCWC	Archives of the FCWC
	Train actors on international trade in fisheries products (tariff and non-tariff barriers, sanitary regulations, market access strategy development, marketing, etc.)	Training reports available		Member States / FCWC	Archives of the FCWC
	Network national food hygiene laboratories and create centers of excellence for the sub-region	Reports of laboratories' meetings		FCWC	Archives of the FCWC
	Develop sub-regional trade between the northern part (Senegal, Mauritania, Guinea, etc.) and the FCWC Member States	Reports of exchange visits, organized fairs		FCWC / Private sector	FCWC activity report
	Provide support and advice on the establishment and implementation of a catch certification scheme in accordance with the 1005/2008 EU Regulation	Reports available		Member States / FCWC	Archives of the FCWC
	Accreditation of laboratories	Reports available		Member States	Archives of the FCWC

Strategic focuses	Activities	Monitoring indicators	Expected results by 2020	Institutions in charge	Sources of verification
<p><b>Objective:</b> Strengthen the capacity of artisanal fishermen in member countries and other operators to create sustainable livelihoods for their populations through the sustainable exploitation, processing and marketing of their fisheries resources</p>	Strengthen collaboration with INFOPECHE to facilitate the dissemination of market information in the Member States	Reports available		Infopêche / FCWC	Archives of the FCWC
	<p><b>Objective:</b> Strengthen national capacities for an effective, efficient and sustainable fisheries monitoring, control and surveillance (MCS) system, and put in place effective regional cooperation mechanisms in MCS and make them work to end illegal, unreported and unregulated fishing in the West Central Gulf of Guinea.</p>	<p>Develop a co-management project for marine artisanal fisheries</p> <p>Disseminate good practices of processing and conservation of fishery products</p> <p>Adopter Implement sub-regional integration policy for migrant fishers in sustainable fisheries management policies</p> <p>Promote establishment of strategic linkages between the fisheries sector and agricultural or rural support agencies</p> <p>Strengthen basic infrastructure in the marine fisheries sector (secondary ports, landing sites, ice equipment, etc.)</p> <p>Organize forums on intra-regional trade of artisanal fisheries products</p> <p>Disseminate the Code of Conduct for Responsible Fisheries to raise awareness of responsible fishing</p>	<p>Project document available</p> <p>Newsletter published</p> <p>Guideline document available</p> <p>Guideline document available</p> <p>Project document available and implemented</p> <p>Reports available</p> <p>Thematic newsletters published</p>	<p>Sustainable livelihoods are created for their communities from the sus-tainable exploitation, processing and marketing of their fisheries resources</p>	<p>FCWC</p> <p>FCWC</p> <p>FCWC</p> <p>Member States / FCWC</p> <p>Member States / FCWC</p> <p>Private sector / FCWC</p> <p>FCWC</p>
	<p>Create and equip a regional satellite data processing center and send data in real time to Member States</p> <p>Create and equip a satellite data processing unit in every Member State</p> <p>Support member states for the signing and ratification of the agreement on port State measures</p>	<p>Operational regional Satellite Data Processing Center</p> <p>6 operational national centers</p> <p>Port States measures agreement ratified</p>	<p>Illegal, unreported and unregulated fishing is reduced in the West central Gulf of Guinea</p>	<p>FCWC</p> <p>Member States / FCWC</p> <p>Member States / FCWC</p>	<p>FCWC activity report</p> <p>FCWC activity report</p> <p>FCWC activity report</p>

Strategic focuses	Activities	Monitoring indicators	Expected results by 2020	Institutions in charge	Sources of verification
<b>Strategic focus 4:</b> Monitoring, control and surveillance (MCS) and fight against IUU fishing	Train the observers of fishing vessels	Training reports available		Member States / FCWC	Archives of the FCWC
	Develop a procedure manual for observers	Procedures manual available		Member States / FCWC	Archives of the FCWC
	Develop and establish cooperation agreement between the States for monitoring, control and surveillance (right of hot pursuit, exchange of information, coordination of interventions, etc.)	Agreement signed		Member States / FCWC	Archives of the FCWC
	Train the technicians responsible for managing satellite equipment	Training reports		FCWC	Archives of the FCWC
	Establish a strategic partnership with other RFMOs for the management of IUU fishing (ICCAT, RFC, SRFC, etc.)	Agreements signed between the parties		RFMO / FCWC	Archives of the FCWC
	Support member States for their equipment in patrol ships	Advisory support report		FCWC	Archives of the FCWC
	Harmonize procedures and conditions for the registration of industrial fishing vessels	Guidelines document available		Member States / FCWC	Archives of the FCWC
	<b>Objective:</b> Strengthen cooperative research and ensure that resource decisions are based on sound knowledge, scientific methodology and best-available information				
<b>Axe stratégique 5:</b> Recherche sur la pêche et les disciplines liées	Establish the FCWC's network of fishing and oceanological research institutes and centers	Reports of the meetings of research institutes / centers	Research cooperation is strengthened and fisheries management decisions are based on sound knowledge of the sector.	Research / FCWC	Archives of the FCWC
	Establish community research programmes	Joint programs implemented		Research / FCWC	Archives of the FCWC
	Provide users with mapping services	Nautical charts available		Research / FCWC	Archives of the FCWC
	Establish a mechanism of transfer of research results to the fisheries sector	Newsletters regularly published		Research / FCWC	Archives of the FCWC
	Mobilize funding for regional programs to understand Climate change-Ocean mechanisms: Fisheries resources-ecosystem	Joint programs funded		Research / FCWC	Archives of the FCWC

Strategic focuses	Activities	Monitoring indicators	Expected results by 2020	Institutions in charge	Sources of verification
<p><b>Objective:</b> Assurer Ensure the effective implementation of the Committee's work through results-based management, improved communication and better systems and tools for financial, human and knowledge management</p>	Set up a forum bringing together researchers, private sector and fisheries managers	Reports on the meetings		Research / FCWC	Archives of the FCWC
	Train managers of fishery and oceanological research centers / institutes in the formulation and evaluation of research programs	Training reports		Research / FCWC	Archives of the FCWC
	Train managers of research centers and institutes in results-based management	Training reports		Member States / FCWC	Archives of the FCWC
	Support the progressive standardization and harmonization of databases	Reference document developed		FCWC	Archives of the FCWC
<p><b>Strategic Focus 6:</b> Excellence in management</p>	Relocate the FCWC headquarters to Accra	The FCWC is based in Accra	<p>The Committee works from results based management, improved communication and better systems and tools for financial, hu-man and knowledge man-agement</p>	Ghana / FCWC	FCWC activity report
	Recover contributions from all Member States	All states are up to date with their contribution		FCWC	FCWC activity report
	Recruit all FCWC staff required in the organization chart	Complete and operational organization chart		FCWC	FCWC activity report
	Train staff in results-based management	Report available		FCWC	Archives of the FCWC
	Provide the FCWC with a procedures manual for administration, staff and financial management	Available procedures manual			Archives of the FCWC
	Develop strategic partnership with financial technical partners and with all agencies pursuing the same goals and objectives at the subregional, regional and in-ternational levels	Partnership agreements signed			Archives of the FCWC
	Strengthen the communication information post to capitalize results, lessons from activities, projects and programs conducted by the FCWC	Positions filled and communication strategy developed			Archives of the FCWC
	Ensure the respect of the FCWC's values	Monitoring and evaluation report			Archives of the FCWC

Strategic focuses	Activities	Indicateurs de suivi	Monitoring indicators	Institutions in charge	Sources of verification
	Maintain and continually improve the website	Monitoring and evaluation report		FCWC	Archives of the FCWC
	Set up the financial regulations of the FCWC	Validated document		FCWC	Archives of the FCWC
	Establish systems and procedures for the collection, storage and dissemination of data and information	Archived documents		FCWC	Activity reports
	Establish and improve continuously both a virtual and conventional library	Monitoring and evaluation report		FCWC	Archives of the FCWC
	Develop and implement a resource mobilization strategy	Validated strategy document		FCWC	Archives of the FCWC

## 5. 2018-2020 OPERATION FORECAST PLAN

Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions in charge	Follow-up
		2018	2019	2020		
<b>Strategic focus 1 : Improving Policies, Governance and Institutional Arrangements</b>						
<b>1.1. Strengthen institutional capacity and cooperation with regional fisheries institutions to promote subregional integration</b>						
1.1.1 Develop a plan for the operationalization of the Memorandum of Understanding and Cooperation between the FCWC and the SRFC and of the Declaration of Mauritania						
1.1.2 Implement the plan for the operationalization of the Memorandum of Understanding and Cooperation between the FCWC and the SRFC						
1.1.3 Take part in the consultations within the framework of the WARP re-regional coordination for Phase II						
1.1.4 Support the implementation of the WARP Phase II in the subregion (Li-beria, Côte d'Ivoire)						
1.1.5 Contribute to the reinforcement of the collaboration between ECOWAS and the Fisheries regional organizations (RFOs) of West Africa						
1.1.6 Assess're capacity building needs of the FCWC and capabilities of the Member States in the implementation of PESCAO						
<b>1.2. Examine and make operational the existing legal frameworks to provide an enabling environment for the fisheries sector in the region</b>						
1.2.1 Contribute to the validation and publication of the FCWC Regional Action Plan to fight against illegal fishing and develop a roadmap for its implementation.						
1.2.2 Implement the FCWC Regional Action Plan to Combat Illegal Fishing						
1.2.3 Make operational the FCWC Convention on Minimum Conditions of Access in the Fisheries Sector / Convention on Pooling and Sharing of Information (Harmonization of Licensing and Fine)						
1.2.4 Support to the Member States for the development or implementation of fisheries management plans.						
1.2.5 Provide assistance to Member States to evaluate fisheries partnership agreements						
	<b>Number of partnership agreements signed</b>				<b>FCWC / WB &amp; EU support</b>	<b>ACC/CM</b>
	<b>Existence of six (6) National Functional Legal Frameworks</b>				<b>FCWC / Support from NORAD, FAO, WB &amp; USAID</b>	<b>ACC/CM</b>

Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions in charge	Follow-up
		2018	2019	2020		
<b>1.3. Monitor the implementation of the 2011-2020 FCWC Strategic Plan</b>	Availability of Monitoring Reports					
1.3.1 Finalization, publication of the three-year (2018-2020) Plan						
1.3.2 Monitor the implementation of the three-year (2018-2020) Plan						
1.3.3 Evaluation of the implementation of the Strategic Plan	Availability of reports of different meetings				FCWC	ACC/CM
<b>1.4. Strengthen the FCWC decision-making process to improve the effectiveness of the Committee in fisheries management policies</b>						
1.4.1 Organize / hold the annual sessions of the FCWC Conference of the Ministers (11th, 12th and 13th sessions)						
1.4.2 Organize/hold the annual meetings of the Advisory and Coordination Committee, jointly with regional meetings of WATF	Level and quality of stakeholder participation in the fishery resource management process				FCWC	ACC/CM
1.4.3 Organize the launching workshop for the PESCAO project						
<b>1.5. Examine the regional approach to fisheries management policies and practices and propose adjustments for stakeholder participation in the sustainable management of fisheries resources</b>						
1.5.1 Disseminate the Regional Fisheries Management Plan	Strategic focus 2 : Responsible and sustainable fisheries					
1.5.2 Implement the Regional Fisheries Management Plan						
1.5.3 Assist States to establish institutional consultation platforms for fisheries management						
1.5.4 Develop mechanisms that ensure the participation of all stakeholders in the development, implementation, and evaluation of fisheries policies, projects, programs, legislation and regulations	Level of awareness of stakeholders on the sustainable management of fisheries resources					
<b>2.1 Strengthen cooperation with fishing ASSOCIATIONS for better sensitization of stakeholders on the sustainable management of fishery resources</b>						
2.1.1 Organize exchange visits between associations of fishmongers and fish products traders in the FCWC region as part of the promotion of the fish trade (Tema/ Adopodoumé).						
2.1.2 Promote the celebration of World Fisheries Day at the request of the Member States	Level of awareness of stakeholders on the sustainable management of fisheries resources				FCWC	ACC/CM
2.1.3 Establish a Collaborative Platform with the fishermen of the regional associations to strengthen the application of fishing policies (NAFAG)						

Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions in charge	Follow-up
		2018	2019	2020		
<b>2.2 Implement the Convention on Pooling and Sharing of Fisheries Information in the FCWC Region</b>	<b>Existence of six (6) national systems and one sub-regional information system on the sector</b>					
2.2.1 Support sub-regional Fisheries information system (Through Basecamp management regularly)						
2.2.2 Support States in order to have / strengthen national information systems						
<b>2.3 Develop strategies and mechanisms to induce Member States to implement fisheries laws and regulations</b>	<b>Availability of Monitoring and Evaluation Reports</b>				<b>FCWC</b>	<b>ACC/CM</b>
2.3.1 Develop national and regional projects to support the implementation of the Agreement on the port States measures in the FCWC space to be submitted to partners.						
2.3.2 Assist Member States in the establishment of national fisheries registers.						
2.3.3 Establish a sub-regional fisheries register						
2.3.4 Evaluate the implementation at the national and regional level of the Port States measures						
2.3.5 Establish a sub-regional fisheries information system					<b>FCWC</b>	<b>ACC/CM</b>
<b>Strategic focus 3 : Improving the Management of Artisanal Fisheries and Livelihoods of Artisanal Fishermen</b>						
<b>3.1 Promote trade and regional commercial information on fisheries product in the West African region</b>	<b>Number of reports regularly published</b>					
3.1.1 Monitor and support the collection of commercial data on fisheries products in the four pilot countries						
3.1.2 Organize a workshop on regional fish trade and experiences sharing.						
3.1.3 Disseminate good practices in the processing and conservation of fish products						
3.1.4 Compile relevant information on trade and disseminate it to Member States						
3.1.5 Train actors on international trade of fish products (tariff and non-tariff barriers, health regulations, development of a market access strategy, marketing, etc.)					<b>FCWC</b>	<b>ACC/CM</b>



Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions in charge	Follow-up
		2018	2019	2020		
3.1.6 Network national food hygiene laboratories and create centers of excellence for the sub-region						
3.1.7 Provide support and advice on the establishment and implementation of a catch certification scheme in accordance with the 1005/2008 EU Regulation						
3.1.8 Strengthen collaboration with INFOPECHE to facilitate the dissemination of market information in member countries						
3.1.9 Organize forums on intra-regional trade of artisanal fisheries products						
<b>Strategic focus 4 : Monitoring, control and surveillance (MCS) and fight against IUU fishing</b>						
<b>4.1 Support the operationalization of WATF to combat IUU fishing</b>						
4.1.1 Organize consultations on the cost of IUU fishing in the subregion						
4.1.2 Organize the annual regional WATF meetings						
4.1.3 Organize training workshops at national level and mobilize Experts to support the implementation and capacity building of the members of the national task forces and WATF						
4.1.4 Provide legal support at the request of WATF members						
4.1.5 Support the cooperation and coordination FCWC –NORAD-SIF-PESCAO					FCWC	ACC/CM
4.1.6 Continue to provide information on fisheries and support to data analysis						
4.1.7 Provide technical support and capacity building, including WATF requests to the technical team, such as swaps of Experts, equipment and support to MCS activities						
4.1.8 Establish partnership with other stakeholders to increase training opportunities and regional workshops						
<b>4.2 Assess and strengthen national and regional legal frameworks to combat IUU fishing</b>						
4.2.1 Support the implementation of the recommendations for the study of national and regional fisheries legal frameworks	<b>Existence of strengthened legal frameworks to combat IUU fishing at national and subregional level</b>					

Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions in charge	Follow-up
		2018	2019	2020		
4.2.2 Monitor the implementation of the recommendations for the study of national and regional fisheries legal frameworks						
<b>Strategic focus 5 : Fisheries research and research in related disciplines</b>						
<b>5.1 Develop and implement systems, tools and methodologies for data collection and analysis as well as dissemination of fisheries information</b>						
5.1.1 Support the operation of the Regional Fisheries Information System	<b>Availability of tools and methodologies for data collecting and sharing</b>				<b>FCWC</b>	<b>ACC/CM</b>
5.1.2 Organize swaps of national Experts for experiences sharing in the implementation of the tools and methodology for data collection and sharing						
<b>5.2 Improve capacity for collecting and analyzing fisheries data at national and regional levels</b>	<b>Degree of use of mobile telephony in the artisanal fisheries data collection system</b>					
5.2.1 Organize a workshop for the follow-up and sharing of post TCP 3512 results on data collection and the use of mobile phones in the collection of data of artisanal fisheries						
<b>5.3 Develop cooperative approaches with existing regional fisheries research institutes to improve research on fisheries, marine environment and climate change</b>						
5.3.1 Support the Sea Thematic Action of AUC-EU Initiative on environment monitoring and security in Africa (MESA) – Contribute to the cooperative approach with the Consortium	<b>Number of Funded Fisheries Programs on Research, Marine Environment and Climate Change</b>				<b>FCWC</b>	<b>ACC/CM</b>
5.3.2 Contribute to the regional approach with targeted research and development of technologies to fight against IUU fishing in the sub-region						
<b>5.4 Increase use of science and applied research to improve fisheries policies and management and adoption of aquaculture best practices</b>	<b>Existence of a regional research and aquaculture development plan</b>				<b>FCWC</b>	<b>ACC/CM</b>
5.4.1 Develop a regional aquaculture research and development plan						
5.4.2 Contribute to the implementation of the Regional Aquaculture Development Plan						
<b>Strategic focus 6 : Excellence in management</b>						
<b>6.1 Pay for the staff of the General Secretariat</b>						

Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions in charge	Follow-up
		2018	2019	2020		
6.1.1 Salary of the staff of the General Secretariat	Level of remuneration of staff				FCWC	ACC/CM
6.1.2 Allowances and other related costs of the staff						
<b>6.2 Strengthen the administrative capacity of the General Secretariat</b>	Number of people trained				FCWC	ACC/CM
6.2.1 Administrative training for the staff (including training in handling the financial and accounting procedures manual and the auditing process)						
6.2.2 International training sponsorship for the staff						
<b>6.3 Administrative costs / General Operating Expenses</b>	Level of general operating expenses				FCWC	ACC/CM
6.3.1 Water, electricity, internet and telephone						
6.3.2 Supplies and other office articles						
6.3.3 Photocopying, maintenance, office cleaning, office boy and other services and purchases						
6.3.4 Transport and movement costs, maintenance, repair and fuel costs for vehicles						
6.3.5 Reception and other related costs						
6.3.6 Banking commissions and similar charges						
6.3.7 Local workforce & lighter works						
6.3.8 Other operating expenses and miscellaneous						
<b>6.4 Purchase equipments and services to strengthen the capacities of the Secretariat</b>	Level of expenditure for the Secretariat capacity building				FCWC	ACC/CM
6.4.1 Purchase of a vehicle for the FCWC Secretariat						
6.4.2 Purchase of computer equipment for the PESCAO Coordination Unit						
6.4.3 Purchase of software s, other supplies and computer services						
6.4.4 Purchase of VMS equipments						
6.4.5 Purchase of two (02) kits of air conditioning equipment						
6.4.6 Purchase of office equipment and furniture for the Secretariat						
6.4.7 Development work & Local workforce						
6.4.8 Other office equipment and work tools						
<b>6.5 Strengthen the Secretariat's Communication Strategy to improve its visibility</b>	Level of visibility of the FCWC activities and results				FCWC	ACC/CM
6.5.1 Implementation the FCWC Integrated Communications Strategy						
6.5.2 Production of communication materials for the various FCWC projects						

Activities / Actions	Objectively verifiable indicators	Implementation periods			Institutions	Follow-up
		2018	2019	2020		
6.5.3 Maintain, update and improve the effectiveness of FCWC's website						
<b>6.6 Co-financed activities, monitoring of participation in regional meetings and visits to Member States to ensure better implementation of the recommendations of the Conference of Ministers</b>	<b>Number of annual regional meetings and visits to Member States by the Secretariat</b>				<b>FCWC</b>	<b>ACC/CM</b>
6.1.1 Travel and missions in the subregion (working visit in the Member States)						
6.6.2 Direct support to national initiatives and co-financing of activities with partners and regional institutions						

## 6. 2018-2020 OPERATIONAL COSTS (USD)

Axes stratégiques	Périodes d'exécution			Total
	2018	2019	2020	
<b>Strategic focus 1:</b> Improving Policies, Governance and Institutional Arrangements	310.000	335.000	380.000	<b>1.025.000</b>
<b>Strategic focus 2:</b> Responsible and sustainable fisheries	99.000	115.000	115.000	<b>329.000</b>
<b>Strategic focus 3:</b> Improving Management of Artisanal Fisheries and Livelihoods of Artisanal Fishermen	55.000	80.000	80.000	<b>215.000</b>
<b>Strategic focus 4:</b> Monitoring, control and surveillance (MCS) and fight against IUU fishing	281.000	281.000	281.000	<b>843.000</b>
<b>Strategic focus 5:</b> Fisheries research and research on related disciplines	60.000	45.000	45.000	<b>150.000</b>
<b>Strategic focus 6:</b> Excellence in management	672.500	257.500	257.500	<b>1.187.500</b>
<b>TOTAL</b>	<b>1.477.500</b>	<b>1.113.500</b>	<b>1.158.500</b>	<b>3.749.500</b>

## 7. DETAIL OF OPERATIONAL COSTS (USD)

Activities	Implementation periods		
	2018	2019	2020
<b>Strategic focus 1 : Improving Policies, Governance and Institutional Arrangements</b>			
1.1 Strengthen institutional capacity and cooperation with regional fisheries institutions to promote subregional integration	50.000	20.000	20.000
1.2 Review and operationalize existing legal frameworks to provide an enabling environment for the fisheries sector in the region	100.000	110.000	110.000
1.3 Monitor the implementation of the 2011-2020 FCWC Strategic Plan	20.000	15.000	40.000
1.4 Strengthen the FCWC decision-making process to improve the effectiveness of the Committee in fisheries management policies	140.000	110.000	110.000
1.5 Examine the regional approach to fisheries management policies and practices and propose adjustments for stakeholder participation in the sustainable management of fisheries resources	5.000	100.000	100.000
<b>SUB-TOTAL</b>	<b>310.000</b>	<b>335.000</b>	<b>380.000</b>
<b>Strategic focus 2 : Responsible and sustainable fisheries</b>			
2.1 Strengthen cooperation with fisheries associations to increase awareness of stakeholders on the sustainable management of fisheries resources	49.000	45.000	45.000
2.2 Implement the Convention on Pooling and Sharing of Fisheries Information in the FCWC Region	10.000	50.000	50.000
2.3 Develop strategies and mechanisms to induce Member States to implement fisheries laws and regulations	40.000	20.000	20.000
<b>SUB-TOTAL</b>	<b>99.000</b>	<b>115.000</b>	<b>115.000</b>
<b>Strategic focus 3 : Improving Management of Artisanal Fisheries and Livelihoods of Artisanal Fishermen</b>			
3.1 Promote trade and regional commercial information on fish products in the West African region			
<b>SUB-TOTAL</b>	<b>55.000</b>	<b>80.000</b>	<b>80.000</b>
<b>Strategic focus 4 : Monitoring, control and surveillance (MCS) and fight against IUU fishing</b>			
4.1 Support the operationalization of the WATF to combat IUU fishing	251.000	251.000	251.000
4.2 Assess and strengthen national and regional legal frameworks to combat IUU fishing	30.000	30.000	30.000
<b>SUB-TOTAL</b>	<b>281.000</b>	<b>281.000</b>	<b>281.000</b>

Activities	Implementation periods		
	2018	2019	2020
<b>Strategic focus 5 : Research on fisheries and related disciplines</b>			
5.1 Develop and implement systems, tools and methodologies for data collection and analysis as well as dissemination of fisheries information	15.000	15.000	15.000
5.2 Improve capacity for collecting and analyzing fisheries data at national and regional levels	30.000		
5.3 Develop cooperative approaches with existing regional fisheries research institutes to improve research on fisheries, marine environment and climate change	10.000	10.000	10.000
5.4 Increase the use of science and applied research to improve fisheries policies and management and adoption of aquaculture best practices	5.000	20.000	20.000
<b>SUB-TOTAL</b>	<b>60.000</b>	<b>45.000</b>	<b>45.000</b>
<b>Strategic focus 6 : Excellence in management</b>			
6.1 Pay the staff of the General Secretariat	102.000	102.000	102.000
6.2 Strengthen the administrative capacity of the General Secretariat	35.000	20.000	20.000
6.3 Pay administrative costs / general operating expenditure	51.000	51.000	51.000
6.4 Purchase equipments and services to strengthen the capacity of the Secretariat	400.000		
6.5 Strengthen the Secretariat's communication strategy to improve its visibility	19.500	19.500	19.500
6.6 Co-financed activities, monitoring of the participation in regional meetings and visits to Member States to ensure better implementation of the recommendations of the Conference of Ministers	65.000	65.000	65.000
<b>SUB-TOTAL</b>	<b>672.500</b>	<b>257.500</b>	<b>257.500</b>
<b>OVERALL TOTAL</b>	<b>1.477.500</b>	<b>1.113.500</b>	<b>1.158.500</b>

## CONCLUSION

The three-year programme is a tool for implementing the FCWC Strategic Plan. It brings together a set of coherent actions whose achievement would lay the foundations for sustainable and responsible fisheries development for the coming years in the sub-region.

The Organization's own resources, which are very limited, are intended to cover operating costs. Funding for programmed activities remains to be sought, which is the FCWC's major challenge. However the possibilities of financing certain activities exist with technical and financial partners (TFP) as JICA and the World Bank (through the WARP). In addition, the FCWC will receive significant support from the new EU-funded Regional Programme, the PESCAO (Enhancing Regional Fisheries Governance in West Africa Programme), for activities to combat IUU fishing, including MCS.

This three-year programme which is the second and last for the implementation of the Strategic Plan Committee, is expected to achieve the targets for 2020. Its success is linked to the ability to mobilize resources for its implementation and, above all, the commitment of States (statutory and voluntary contributions) and TFPs (support to the FCWC through Regional Projects/ Programmes implemented or within the framework of bilateral relations).



# FCWC

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